

# Education Resources Curriculum and Quality Improvement Service

# Establishment Improvement Plan 2019 - 2020

Lesmahagow High School





# Education Resources Curriculum and Quality Improvement Service

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#### **Overview of Establishment 3 Year Cycle of Improvement Plan Priorities**

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

• Improvement in employability skills and sustained positive school leaver destinations for all young people.

National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes
School leadership	<ul><li>1.1 Self Evaluation for self-improvement</li><li>1.2 Leadership for learning</li></ul>	Transforming Learning and Teaching
Teacher professionalism     Parental engagement	<ul> <li>1.3 Leadership of change</li> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> </ul>	Implementing Curriculum for Excellence
<ul><li>Parental engagement</li><li>Assessment of children's progress</li></ul>	<ul> <li>2.1 Safeguarding and child protection</li> <li>2.2 Curriculum</li> <li>2.3 Learning teaching and assessment</li> <li>2.4 Personalised support</li> </ul>	Meeting the Needs of all Learners', GIRFEC and Statutory Duties
<ul><li>School improvement</li><li>Performance information</li></ul>	<ul> <li>2.5 Family learning</li> <li>2.6 Transitions</li> <li>2.7 Partnership</li> <li>3.1 Ensuring wellbeing, equality and inclusion</li> </ul>	Skills for Learning, Life and Work
1 Chamana mannatan	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> <li>3.3 Increasing creativity and employability/ Developing</li> </ul>	Professional Learning
	creativity and skills for life and learning	Leadership (Change and Improvement)

Sessions: 2018-2021

#### **Strategic Priorities 3 Year Cycle**

- 1. Learning and Teaching To improve the quality of learning experiences for all young people and ensure consistency across the school.
- 2. Wellbeing To improve the health and wellbeing of all young people and develop an inclusive approach, where barriers to learning are removed.
- 3. Curriculum To deliver a learner-centred curriculum, which facilitates tailored learner pathways for all young people, leading to positive and sustained destinations.
- 4. Attainment and Achievement To secure increased attainment for all young people, which includes the entitlement of literacy and numeracy qualifications.

### Strategic Improvement Planning for Establishment: Overview of Links to Key Policies

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and
- Improvement in employability skills and sustained positive school leaver destinations for all young people.

#### **Collaboration and consultation**

**Session: 2019-20** 

Who?	When?	How?
Staff	May 19	SIG
Pupils	May 19	Pupil Council
Parents	May/June 19	PC /letters to
raieiiis		parents

National Improvement Framework Key Drivers	SLC Education Resources Themes	
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> </ul>	Transform Learning and Teaching/Implement CfE
<ul><li>Teacher professionalism</li><li>Parental engagement</li></ul>	<ul> <li>1.3 Leadership of change</li> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> <li>2.1 Safeguarding and child protection</li> <li>2.2 Curriculum</li> </ul>	Meeting the Needs of all Learners', GIRFEC and Statutory Duties
Assessment of children's progress	<ul> <li>2.5 Family learning</li> <li>2.6 Transitions</li> <li>2.7 Partnership</li> <li>3.1 Ensuring wellbeing, equality and inclusion</li> </ul>	Skills for Learning, Life and Work
<ul><li>School improvement</li><li>Performance information</li></ul>		Professional Learning
	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> <li>3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning</li> </ul>	Leadership (Change and Improvement)

## Operational Improvement Planning (Action Plan) for Establishment: Lesmahagow HS

**Strategic Priority 1:** Learning and Teaching – To improve the quality of learning experiences for all young people and ensure consistency across the school.

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

Improvement in employability skills and sustained positive school leaver destinations for all young people.

National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> </ul>	Transform Learning and Teaching/Implement CfE
Teacher professionalism	<ul> <li>1.3 Leadership of change</li> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> </ul>	Meeting the Needs of all Learners',
Parental engagement	<ul><li>2.1 Safeguarding and child protection</li><li>2.2 Curriculum</li></ul>	GIRFEC and Statutory Duties
<ul> <li>Assessment of children's progress</li> </ul>	<ul> <li>2.3 Learning teaching and assessment</li> <li>2.4 Personalised support</li> <li>2.5 Family learning</li> </ul>	Skills for Learning, Life and Work
<ul><li>School improvement</li><li>Performance information</li></ul>	<ul> <li>2.6 Transitions</li> <li>2.7 Partnership</li> <li>3.1 Ensuring wellbeing, equality and inclusion</li> <li>3.2 Raising attainment and achievement/Securing</li> </ul>	Professional Learning
	children's progress  3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning	Leadership (Change and Improvement)

Key Actions (How)	*Lead Person	*Timescale	*Comments
Moderation: Training for DHT (SLC), PTs/FHs/Lead Teachers (Clydesdale Area, supported by SLC) Learning and Teaching Workshops in school. Collaborative tasks for subject teams in Clydesdale area.	B Lee PTs/FHs/Lead Teachers	June 2019 – May 2020	DHT training completed 29 May and 12 June 2019. Clydesdale programme to be confirmed 19 June 2019.

**Session: 2019/20** 

Moderation Event – all colleagues in subject teams. Participate in RIC Moderation event			
Embed our Learning, Teaching and Assessment statement across the school	B Lee	August 2019 – October 2019	
Consult and implement a whole school Skills Framework in line with DYW	A Gray	August 2019 – December 2019	
To develop a school structure for leadership and pedagogical development for probationers, teachers and leaders	B Lee	August 2019 – December 2019	

#### Operational Improvement Planning (Action Plan) for Establishment: Lesmahagow HS Session: 2019/20

**Strategic Priority 2:** Wellbeing - To improve the health and wellbeing of all young people and develop an inclusive approach, where barriers to learning are removed.

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

• Improvement in employability skills and sustained positive school leaver destinations for all young people.

National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> <li>1.3 Leadership of change</li> </ul>	Transform Learning and Teaching/Implement CfE
Teacher professionalism	<ul> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> <li>2.1 Safeguarding and child protection</li> </ul>	Meeting the Needs of all Learners',
Parental engagement	<ul><li>2.2 Curriculum</li><li>2.3 Learning teaching and assessment</li></ul>	GIRFEC and Statutory Duties
Assessment of children's progress	<ul><li>2.4 Personalised support</li><li>2.5 Family learning</li><li>2.6 Transitions</li></ul>	Skills for Learning, Life and Work
School improvement	<ul><li>2.7 Partnership</li><li>3.1 Ensuring wellbeing, equality and inclusion</li></ul>	Professional Learning
Performance information	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> </ul>	

3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning  Leadership (Change and Improvement)	
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Key Actions (How)	*Lead Person	*Timescale	*Comments
Review of PSE Curriculum in light of Education Scotland Thematic Inspection around Health & Wellbeing	Pupil Support Team	August 2019 – December 2019	
To continue to develop Growth Mindset within the school to improve outcomes for young people and their families.	G Smith/B Winning	August 2019 – June 2020	
To complete LAMH Training and implement a Mental Health Awareness Week programme	Pupil Support Team/ FH HWB	June 2019 – December 2019	
To create a school system to track and monitor the wellbeing of all young people	DHT/ N Ross	August 2019 – October 2019	
To develop and embed our Inclusion Statement	Extended Pupil Support Team	August 2019 – December 2019	
To participate and complete <i>Equally Safe At School</i> training and implement programme	DHT	November 2019 – March 2020	
To revisit shared understanding of Wellbeing Indicator Wheel within lessons and across the school	Pupil Support Team (pupils) / DHT (for staff)	August 2019 – November 2019	
To lead a whole approach to be a <i>Rights</i> Respecting School	B Lee	August 2019 – May 2020	
To develop and implement a LHS Anti- Bullying Policy in line with SLC <i>Treat Me</i> <i>Well</i> policy	Pupil Support Team	August 2019 – December 2019	

### **Operational Improvement Planning (Action Plan) for Establishment:**

**Strategic Priority 3:** Curriculum - To deliver a learner-centred curriculum, which facilitates tailored learner pathways for all young people, leading to positive and sustained destinations.

**Session: 2019/20** 

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

• Improvement in employability skills and sustained positive school leaver destinations for all young people.

National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> <li>1.3 Leadership of change</li> </ul>	Transform Learning and Teaching/Implement CfE
Teacher professionalism	<ul> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> <li>2.1 Safeguarding and child protection</li> </ul>	Meeting the Needs of all Learners',
<ul> <li>Parental engagement</li> </ul>	<ul> <li>2.2 Curriculum</li> <li>2.3 Learning teaching and assessment</li> </ul>	GIRFEC and Statutory Duties
<ul> <li>Assessment of children's progress</li> </ul>	<ul> <li>2.4 Personalised support</li> <li>2.5 Family learning</li> </ul>	Skills for Learning, Life and Work
School improvement	<ul> <li>2.6 Transitions</li> <li>2.7 Partnership</li> <li>3.1 Ensuring wellbeing, equality and inclusion</li> </ul>	Professional Learning
<ul> <li>Performance information</li> </ul>	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> </ul>	Tronscional Loanning
	3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning	Leadership (Change and Improvement)

Key Actions (How)	*Lead Person	*Timescale	*Comments
To plan for the implementation of Curriculum 2020 to meet the needs of our learners with focus on BGE	B Lee	August 2019 – December 2019	
To implement new AH courses in session 19-20.	Faculty Heads	August 2019 – May 2020	

To update our Curriculum rationale document in line with Education Scotland Thematic Inspection on Curriculum and Empowerment	B Lee	August 2019 – December 2019
Develop learner pathways to suit the needs of all learners in all subject areas, literacy and numeracy	Faculty Heads	August 2019 – December 2019
To implement an IDL opportunity for S1	A Gray + LTA	August 2019 – May 2020
To implement an IDL opportunity for S2	B Lee + LTA	August 2019 – May 2020
To implement a whole school IDL linked to a Fashion Show theme	B Biggart	April 2020 – June 2020
To further enhance Tutor Time and Personalised Support	New DHT	August 2019 – May 2020
To refresh and implement a clear strategy for Developing Our Young Work Force	A Gray	August 2019 – December 2019

## **Operational Improvement Planning (Action Plan) for Establishment:**

Strategic Priority 4: Attainment and Achievement - To secure increased attainment for all young people, which includes the entitlement of literacy and numeracy qualifications.

**Session: 2019/20** 

### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

Improvement in employability skills and sustained positive school leaver destinations for all young people.								
National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes						
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> <li>1.3 Leadership of change</li> </ul>	Transform Learning and Teaching/Implement CfE						
<ul><li>Teacher professionalism</li><li>Parental engagement</li></ul>	<ul> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> <li>2.1 Safeguarding and child protection</li> <li>2.2 Curriculum</li> </ul>	Meeting the Needs of all Learners', GIRFEC and Statutory Duties						
T drental engagement	<ul> <li>2.3 Learning teaching and assessment</li> </ul>	•						
<ul> <li>Assessment of children's progress</li> </ul>	<ul> <li>2.4 Personalised support</li> <li>2.5 Family learning</li> <li>2.6 Transitions</li> </ul>	Skills for Learning, Life and Work						
<ul><li>School improvement</li><li>Performance information</li></ul>	<ul><li>2.7 Partnership</li><li>3.1 Ensuring wellbeing, equality and inclusion</li></ul>	Professional Learning						
	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> <li>3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning</li> </ul>	Leadership (Change and Improvement)						

Key Actions (How)	*Lead Person	*Timescale	*Comments
To embed our Raising Attainment Strategy	A Gray	August 2019 – May 2020	
To re-launch pupil profiling with BGE	DHT	August 2019 – November 2019	
10 re-laurion pupii proming with BGE	DITI	August 2019 – November 2019	
To implement clear Tracking & Monitoring	A Gray	August 2019 – September 2019	
Systems for Senior Phase			
To further enhance BGE Tracking &	A Gray	August 2019 – September 2019	
Monitoring for BGE			
To implement new SEEMiS Progress &	A Gray	January 2020 – May 2020	
Achievement program			
To implement a whole school system to track Achievement and Skills (in line with	A Gray	August 2019 – September 2020	
our DYW Skills Framework) and celebrate			
success stories			
	Numer	acv	
Numeracy – To increase S4 L5 Numeracy	D Burns	August 2019 – May 2020	
to be in line with VC (51.27%)	D Damo	7 (agust 2010 - Way 2020	
Numeracy – To increase S5 L5 Numeracy	D Burns	August 2019 – May 2020	
to be in line with VC (71.85%)		,	
Numeracy – To increase S6 L5 Numeracy	D Burns	August 2019 – May 2020	
to be in line with VC (87.76%)			
Numeracy – To increase L5 Numeracy for all leavers to be in line with VC (68.58%)	D Burns	August 2019 – May 2020	

BGE Numeracy – To sustain L4 BGE above the SLC value of 90.79%	D Burns	August 2019 – May 2020								
Literacy										
<b>Literacy</b> – To increase <b>S4 L5</b> Literacy to be in line with VC (68.36%)	L Parsons	August 2019 – May 2020								
<b>Literacy</b> – To increase <b>S5 L5</b> Literacy to be in line with VC (85.98%)	L Parsons	August 2019 – May 2020								
<b>Literacy</b> – To maintain <b>S6 L5</b> Literacy to be above the VC (96.18%)	L Parsons	August 2019 – May 2020								
Literacy – To increase L5 Literacy for all leavers to be in line with VC (80.63%)	L Parsons	August 2019 – May 2020								
BGE Reading – To increase L4 Reading to be in line with SLC (62.79%)	L Parsons	August 2019 – May 2020								
BGE Writing – To increase L4 Writing to be in line with SLC (60.33%)	L Parsons	August 2019 – May 2020								
BGE Listening & Talking – To increase L4 Listening & Talking to be in line with SLC (65.21%)	L Parsons	August 2019 – May 2020								
Positive Destinations										
S4-6 Leavers – To sustain percentage of S4-6 Leavers in a Positive Destination above our VC (94.25%) and SLC (96.41%)	DHT + Pupil Support Team + SDS	August 2019 – January 2020								

#### **Establishment Maintenance Improvement Planning**

#### **National Improvement Framework Key Priorities**

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and

• Improvement in employability skills and sustained positive school leaver destinations for all young people.

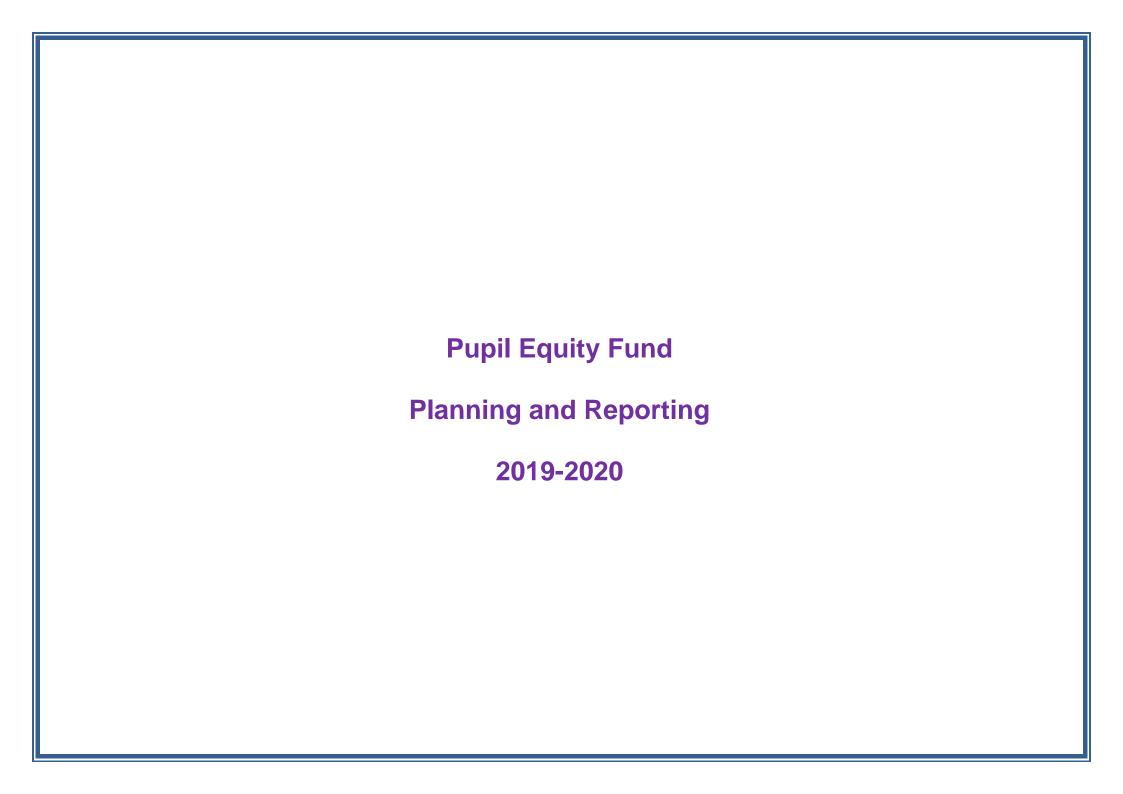
National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes	
School leadership	<ul> <li>1.1 Self Evaluation for self-improvement</li> <li>1.2 Leadership for learning</li> </ul>	Transform Learning and Teaching/Implement CfE	
Teacher professionalism	<ul> <li>1.3 Leadership of change</li> <li>1.4 Leadership and management of staff</li> <li>1.5 Management of resources to promote equity</li> </ul>	Meeting the Needs of all Learners',	
Parental engagement	<ul><li>2.1 Safeguarding and child protection</li><li>2.2 Curriculum</li></ul>	GIRFEC and Statutory Duties	
Assessment of children's progress	<ul><li>2.3 Learning teaching and assessment</li><li>2.4 Personalised support</li><li>2.5 Family learning</li></ul>	Skills for Learning, Life and Work	
<ul><li>School improvement</li><li>Performance information</li></ul>	<ul> <li>2.6 Transitions</li> <li>2.7 Partnership</li> <li>3.1 Ensuring wellbeing, equality and inclusion</li> </ul>	Professional Learning	
	<ul> <li>3.2 Raising attainment and achievement/Securing children's progress</li> <li>3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning</li> </ul>	Leadership (Change and Improvement)	

Session:

2019/20

#### **Key Actions (from previous plans)**

- Continue to implement our Promoting Positive Behaviour strategy (DHT/committee)
- Continue to further develop opportunities for parental engagement (SMT/ELT)
- Continue to use data to inform improvement planning (all staff)



# The Gap:

Please provide an overview of your school's poverty related attainment gap making reference to data.

Look at the 5 key indicators for closing the poverty related attainment gap: Attainment, Attendance, Exclusion, Participation and Engagement.

Attendance		Exclusions (I	Number)	Attendance			
SIMD 1+2 & FME	88.0%	SIMD 1+2 & FME	184	SIMD 1+2 & FME	88.0%		
SIMD 3-10	92.8%	SIMD 3-10	47	SIMD 3-10	92.8%		
Gap	-4.8%	Gap	-137	Gap	-4.8%		

Numeracy								
SIMD 1+2 & FME	96.15%							
SIMD 3-10	100%							
Gap	-3.85%							

Reading		Writin	g	Listening & Talking		
SIMD 1+2 & FME	73.08%	SIMD 1+2 & FME	73.08%	SIMD 1+2 & FME	76.92%	
SIMD 3-10	97.10%	SIMD 3-10	94.20%	SIMD 3-10	98.55%	
Gap	-24.02%	Gap	-21.12%	Gap	-21.63%	

Outcomes and Measures	Intervention Description  New Interventions – description and clear rational  Max 200 words		erven Them	Organiser Type of intervention		on	Continuation	Mid-Year Progress  To be completed at Mid-Year  Stage	Actual Impact To be completed at End of Year					
		Literacy	Numeracy	HWB	Learning & Teaching	Leadership	Family & Communities	School generated	Partnership/charity	Commercial Resource	Consultant	n of 2017/18 Plans Y		
Outcomes:  To close the gap in literacy level 3 attainment by S3 fro target group  Measures:  Gap in achievement of level 3 literacy (Reading, Talking and Listening + Writing) will be decreased by at least 2%	Intervention 1:  • Catch-up Literacy Targeted 1 to 1 programme of support, which develops reading, writing and comprehension skills.	*			*					*				
Outcomes:  • To close the gap in numeracy level 3 attainment by S3 for target group  Measures:  • Gap in achievement of level 3 numeracy will be decreased by at least 2%	<ul> <li>Catch-up Numeracy         Targeted 1 to 1 programme of support, which develops numeracy skills, and application of skills.     </li> </ul>		*		*					*				
Outcomes:  • To increase attendance for target group  Measures:  • To increase the attendance of our targeted group to 93%	Intervention 3:  • Engagement Attendance mentor support for target group and family-those with attendance of less than 80%.			*			*	*						
Outcomes:  •  Measures: •	Intervention 4:													

#### Sustainability:

Please outline how you plan to mainstream or exit initiatives if required to enable sustainability in the longer term.

We aim to build on the work of the fund, by building community – involving all stakeholders throughout to secure commitment of all; this will ensure interventions are continued in the long-term, as people will value and support them beyond the funding.

Having undertaken various CLPL, e.g. Active Literacy, Numicon, Catch Up, etc. staff will have the confidence, knowledge, skills, capability and capacity to ensure work continues after funding stops. Key staff leads will in-house train new staff when funding stops to ensure these approaches continue in the long-term. All resources to support these approaches have been purchased and so school is fully-resourced. Strategic financial planning within school's core budget will ensure money is set aside to replace core resources, as required.

The whole school community will continue to benefit from the improved ethos and nurturing environment, which has been embedded through our Nurturing School's work.

Partnership working will remain in place beyond the funding, enabling us to continue to access support for children if required. Continuing to ensure effective parental engagement in their child's education will remain a key focus beyond the funding; it is hoped the success of this will ensure staff and parents will continue to ensure such approaches remain embedded across the school.