

Education Resources Curriculum and Quality Improvement Service

School Improvement Plan 2018 - 2019

Lesmahagow High School





Education Resources Curriculum and Quality Improvement Service

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Closing the attainment gap between the me Improvement in children and young people Improvement in employability skills and sus	-	eople.
National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Education Resources Themes
School leadership	 1.1 Self Evaluation for self-improvement 1.2 Leadership for learning 	Transforming Learning and Teaching
Teacher professionalism	 1.3 Leadership of change 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 	Implementing Curriculum for Excellence
Parental engagement Assessment of children's progress	 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning teaching and assessment 2.4 Personalised support 2.5 Eamily learning 	Meeting the Needs of all Learners', GIRFEC and Statutory Duties
School improvement Performance information	 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 	Skills for Learning, Life and Work
	 3.1 Ensuring weinbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 	Professional Learning
		Leadership (Change and Improvement)

1. To improve the quality of learning experiences for all young people and ensure consistency across the school.

2. To deliver a learner-centred curriculum, which facilitates tailored learner pathways for all young people, leading to positive and sustained destinations.

3. To secure increased attainment for all young people, which includes the entitlement of literacy and numeracy qualifications.

4. To improve the health and wellbeing of all young people and develop an inclusive approach, where barriers to learning are removed.

5. To ensure all staff engage in the continued process of career long professional learning to improve pedagogy and improve outcomes for all learners by looking inwards, outwards and forwards.

Strategic Improvement Planning for Establishment: Overview of Links to Key Policies

Session: 2018-19

lational Improvement Framework Key Priorities Improvement in attainment, particularly in		Collaborat	ion and consu	Itation		
 Closing the attainment gap between the most and least disadvantaged children; Improvement in children and young people's health and wellbeing; and Improvement in employability skills and sustained positive school leaver destinations for all young 			Who?When?HowPupilsMay 2018Pupil Counc Class Visits			
people.		Parents	May 2018 May 2018	Parent Counci Letter to all parents In-service day		
National Improvement Framework Key Drivers	HGIOS 4 and Early Learning and Childcare Indicators	SLC Edu	cation Resourc	ces Themes		
School leadership	 1.1 Self Evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change 	Transform Learning and Teaching/Implement CfE				
Teacher professionalism Parental engagement	 A second provide a second p			Meeting the Needs of all Learners', GIRFEC and Statutory Duties		
 2.2 Curriculum 2.3 Learning teaching and assessment 2.4 Personalised support 2.5 Family learning 			Skills for Learning, Life and Work			
School improvement Performance information	 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing 	Professional Learning				
	 S.2 Raising attainment and achievement/secting children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 	Leadership (Change and Improvement)				

Strategic Improvement Planning for Establishment: Overview of Strategic Priorities for Session Session: 2018-19

Strategic Priority	PEF	Intended Impact	Measures of Success	Actual Impact
1. To improve the quality of learning experiences for all young people and ensure consistency across the school.	Yes	Consistency in learning and teaching, as outlined in learners' statement. Effective use of learning intentions and success criteria, starter activities, active learning, digital technology and plenaries.	Classroom observations show a consistent approach to learning and teaching. Positive feedback from students in pupil focus groups.	
2. To deliver a learner- centred curriculum, which facilitates tailored learner pathways for all young people, leading to positive and sustained destinations.	Yes	Our curriculum provides the learning opportunities required to prepare young people for their preferred post-school destination.	Young people report in focus group discussions that they have been able to follow a curriculum which meets their needs and interests. All young people secure a positive and sustained destination when they leave school.	
3. To secure increased attainment for all young people, which includes the entitlement of literacy and numeracy qualifications.	Yes	Increased attainments, where targets have been met and attainment matches our virtual comparator schools. All students achieve literacy and numeracy qualifications at the best level possible.	SQA Exam results. Insight analysis	

4. To improve the health and wellbeing of all young people and develop an inclusive approach, where barriers to learning are removed.	Yes	All young people report that they feel happy and healthy. The number of exculsions fall.	Exclusion data. Attendance data.	
5. To ensure all staff engage in the continued process of career long professional learning to improve pedagogy and improve outcomes for all learners by looking inwards, outwards and forwards.		All staff participate in the annual PRD process and five yearly PU process.		

Strategic Priority 1: To improve the quality of learning experiences for all young people and ensure consistency across the school.

 National Improvement Framework Key Priori Improvement in attainment, particularly Closing the attainment gap between the Improvement in children and young pee Improvement in employability skills and National Improvement Framework Key Drivers School leadership Teacher professionalism Parental engagement Assessment of children's progress School improvement Performance information 	r in literacy and numeracy; e most and least disadvantaged of ople's health and wellbeing; and d sustained positive school leaver HGIOS 4 and Early Learning and 1.1 Self Evaluation for self 1.2 Leadership for learning 1.3 Leadership of change 1.4 Leadership and manag 1.5 Management of resour 2.1 Safeguarding and child 2.2 Curriculum 2.3 Learning teaching and 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, eq 3.2 Raising attainment and children's progress	destinations for all young per d Childcare Indicators -improvement gement of staff rees to promote equity d protection assessment uality and inclusion d achievement/Securing ad employability/ Developing	Skills Profe	Education Resources Themes sform Learning and hing/Implement CfE ing the Needs of all Learners', EC and Statutory Duties for Learning, Life and Work essional Learning ership (Change and ovement)
Key Actions (How)	Lead Person	Timescale		Comments
1.1 Launch and embed our learning and teaching statement to ensure consistent, high quality learning experiences for all young people.E	3 Lee	Launch – August 2018. Revisited at Faculty meeting and Inservice days througho the session.	•	

		Evaluation May 2019.	
1.2 Showcase good practice in the use of digital technology to enhance learning and teaching, for example, the use of Glow and Google Classroom.	Principal Teachers	May 2019	
1.3 Based on educational research (e.g. Hattie and the EEF), to share good practice relating to learning intentions, success criteria, questioning and feedback to improve learning and teaching.			
	B Lee/ CLPL group	In-service days throughout 2018-19	
1.4 Review and fine our whole school Broad General Education tracking system to monitor pupils' progress and evaluate the effectiveness of interventions.	G Parry/ R McGowan	May 2019	
1.5 Moderate pupils' Level 3 and Level 4 Literacy work at departmental and school level, and between schools, to ensure accurate reporting and feedback is given to learners and next steps are clearly identified.		May 2019	
1.6 Showcase good practice through class visits linked to learning intentions, success criteria, questioning and feedback, with a 'good practice' guide being developed.	Principal Teachers	May 2019	

1.7 Develop active/ outdoor learning experiences linked to inter-disciplinary learning opportunities to enhance learning and teaching in S1, (e.g. John Muir Awards/ Literacy/ Scottish theme).	M Smith/ B Lee	May 2019	
1.8 Continue to seek and act on feedback about learners' experiences at departmental and whole school level and evaluate learning, teaching and assessment using HGIOS Quality			
Indicator 2.3 and How Good is OUR School?	B Lee/ R McGowan	May 2019	

Strategic Priority 2: To deliver a learner-centred curriculum, which facilitates tailored learner pathways for all young people, leading to positive and sustained destinations.

 National Improvement Framework Key Price Improvement in attainment, particular Closing the attainment gap between the Improvement in children and young point in employability skills at National Improvement Framework Key Driver School leadership Teacher professionalism Parental engagement Assessment of children's progress School improvement Performance information 	ly in literacy and numeracy; the most and least disadvantaged eople's health and wellbeing; and nd sustained positive school leaved B HGIOS 4 and Early Learning and 1.1 Self Evaluation for sel 1.2 Leadership for learnin 1.3 Leadership of change 1.4 Leadership and mana 1.5 Management of resou 2.1 Safeguarding and chil 2.2 Curriculum 2.3 Learning teaching and 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, ed 3.2 Raising attainment an children's progress	r destinations for all young pe nd Childcare Indicators f-improvement g gement of staff rces to promote equity d protection d assessment quality and inclusion d achievement/Securing nd employability/ Developing	Skills Profe	Education Resources Themes sform Learning and hing/Implement CfE ing the Needs of all Learners', EC and Statutory Duties for Learning, Life and Work essional Learning ership (Change and ovement)
Key Actions (How)	Lead Person	Timescale		Comments
2.1 To develop our Curriculum 2020 rationale, by looking inwards, outwards and forwards at effective curriculum models, based on the destinations of our learners.	G Parry	May 2019		

2.2 To ensure BGE course plans for 2018-19 have clearly identifiable links to literacy and numeracy benchmarks, which provide a secure foundation for Senior Phase courses.	G Parry and Principal Teachers	May 2019	
2.3 To review and refresh Senior Phase courses, specifically: reviewing N5 courses, implementing new Higher courses for 2019 presentation and plan for AH changes in 2020.			
	G Parry and Principal Teachers	May 2019	
2.4 To identify good practice in learner pathways and update our curriculum to ensure progression for all learners from BGE through Senior Phase to a positive destination (with reference to the SCQF framework, Careers Education Standard and DYW).			
	G Parry / A Gray	May 2019	
2.5 Continue to seek and act on feedback about our curriculum at departmental and whole school level using HGIOS Quality Indicator 2.2 and How Good is OUR School?	G Parry/ R McGowan	May 2019	

Strategic Priority 3: To secure increased attainment for all young people, which includes the entitlement of literacy and numeracy qualifications.

National Improvement Framework Key Priorities

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and
- Improvement in employability skills and sustained positive school leaver destinations for all young people.

National Improvement Framework Key Driver	s HGIOS 4 and Early Learning a	and Childcare Indicators	SLC Education Resources Themes
School leadership	 1.1 Self Evaluation for se 1.2 Leadership for learni 1.3 Leadership of change 	Transform Learning and Teaching/Implement CfE	
Teacher professionalismParental engagement	 1.4 Leadership and man 1.5 Management of reso 2.1 Safeguarding and ch 2.2 Curriculum 	Meeting the Needs of all Learners', GIRFEC and Statutory Duties	
Assessment of children's progress	 2.3 Learning teaching an 2.4 Personalised suppor 2.5 Family learning 2.6 Transitions 	Skills for Learning, Life and Work	
School improvementPerformance information	 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 		Professional Learning
			Leadership (Change and Improvement)
Key Actions (How)	Lead Person	Timescale	Comments
3.1 To develop a Raising Attainment and Celebrating Achievement statement for pupils and parents, which refers to planning for equity.	G Parry/ R McGowan	May 2019	
3.2 Raise attainment in the BGE for Numeracy, Listening and Talking, Reading and Writing, (based on	G Parry/ D Burns/ L Parsons	May 2019	

national targets), for all students and			
those in our equity group.			
3.3 To raise attainment for Level 4 and			
Level 5 Literacy, Numeracy, attainment			
for girls, and in subject areas.			
	B Lee/ L Parsons/ D Burns	May 2019	
3.4 To introduce a Raising Attainment			
information evening and consider other			
events and supports, for example an			
Easter study school to raise attainment			
for Senior Phase students.			
	R McGowan/ B Lee	May 2019	
3.5 To develop a mentoring programme			
for students in the BGE and targeted			
Senior Phase students to raise			
attainment.			
	A Gray	May 2019	
3.6 To monitor attainment from S1-			
S3/Senior Phase/Leavers to ensure			
effective interventions and to help them			
to exceed their potential.			
	R McGowan/ B Lee/ G Parry	May 2019	
3.7 To monitor attendance carefully to			
raise attainment. Targeted support			
	A Gray/ K Blackwood	May 2019	
raise attainment. Targeted support through PEF Engagement.	A Gray/ K Blackwood	May 2019	
raise attainment. Targeted support through PEF Engagement.3.8 Continue to seek and act on	A Gray/ K Blackwood	May 2019	
raise attainment. Targeted support through PEF Engagement.3.8 Continue to seek and act on feedback about attainment and	A Gray/ K Blackwood	May 2019	
 raise attainment. Targeted support through PEF Engagement. 3.8 Continue to seek and act on feedback about attainment and achievement at departmental and 	A Gray/ K Blackwood	May 2019	
raise attainment. Targeted support through PEF Engagement. 3.8 Continue to seek and act on feedback about attainment and achievement at departmental and whole school level using HGIOS Quality	A Gray/ K Blackwood	May 2019	
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raise attainment. Targeted support through PEF Engagement. 3.8 Continue to seek and act on feedback about attainment and achievement at departmental and whole school level using HGIOS Quality Indicator 3.2 and How Good is OUR	A Gray/ K Blackwood G Parry/ R McGowan	May 2019 May 2019	

Operational Improvement Planning (Action Plan) for Establishment:

Session: 2018-19

Strategic Priority 4. To improve the health and wellbeing of all young people and develop an inclusive approach, where barriers to learning are removed.

 National Improvement Framework Key Prior Improvement in attainment, particularl Closing the attainment gap between the Improvement in children and young pee Improvement in employability skills an National Improvement Framework Key Drivers School leadership Teacher professionalism Parental engagement Assessment of children's progress School improvement Performance information 	y in literacy and numeracy; ne most and least disadvantaged of cople's health and wellbeing; and d sustained positive school leaver HGIOS 4 and Early Learning an • 1.1 Self Evaluation for self • 1.2 Leadership for learning • 1.3 Leadership of change • 1.4 Leadership and manag • 1.5 Management of resour • 2.1 Safeguarding and child • 2.2 Curriculum • 2.3 Learning teaching and • 2.4 Personalised support • 2.5 Family learning • 2.6 Transitions • 2.7 Partnership • 3.1 Ensuring wellbeing, eq • 3.2 Raising attainment and children's progress • 3.3 Increasing creativity ar	destinations for all young pe d Childcare Indicators d Childcare Indicators d- improvement g gement of staff rces to promote equity d protection assessment quality and inclusion d achievement/Securing hd employability/ Developing	Skills	Education Resources Themes form Learning and hing/Implement CfE ing the Needs of all Learners', EC and Statutory Duties for Learning, Life and Work ssional Learning ership (Change and
	 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 			ership (Change and ovement)
Key Actions (How)	Lead Person	Timescale		Comments
4.1 To establish a Nurture provision within our school for a targeted group of young people, to provide the supports they require.	M Storry/ H Laird/ A Gray	May 2019		

4.2 To develop an inclusion statement to ensure that all young people receive			
their entitlement: excellence and equity	Pupil Support/ Support for Learning	May 2019	
4.3 To embed the Framework for			
Inclusion and Equity to ensure the			
needs of all learners are met.		May 2010	
	A Gray	May 2019	
4.4 To support young people to develop excellent health and wellbeing,			
particularly mental health.	A Gray/ N Ross/ K Blackwood/ Pupil		
	Support	May 2019	
4.5 Continue to seek and act on			
feedback about learners' experiences			
at departmental and whole school level			
and evaluate health and wellbeing and			
inclusion using HGIOS Quality Indicator			
3.1 and How Good is OUR School?			
	Pupil Support and A Gray	May 2019	

Strategic Priority 5: To ensure all staff engage in the continued process of career long professional learning to improve pedagogy and improve outcomes for all learners by looking inwards, outwards and forwards.

Improvement in children and young p	The most and least disadvantaged a people's health and wellbeing; and nd sustained positive school leaver B HGIOS 4 and Early Learning ar • 1.1 Self Evaluation for self • 1.2 Leadership for learning • 1.3 Leadership of change • 1.4 Leadership and mana • 1.5 Management of resou • 2.1 Safeguarding and chill • 2.2 Curriculum • 2.3 Learning teaching and • 2.4 Personalised support • 2.5 Family learning • 2.6 Transitions • 2.7 Partnership • 3.1 Ensuring wellbeing, exercise	in literacy and numeracy; e most and least disadvantaged children; ople's health and wellbeing; and sustained positive school leaver destinations for all young per HGIOS 4 and Early Learning and Childcare Indicators • 1.1 Self Evaluation for self-improvement • 1.2 Leadership for learning • 1.3 Leadership of change • 1.4 Leadership of change • 1.4 Leadership and management of staff • 1.5 Management of resources to promote equity • 2.1 Safeguarding and child protection • 2.2 Curriculum • 2.3 Learning teaching and assessment • 2.4 Personalised support • 2.5 Family learning • 2.6 Transitions • 2.7 Partnership • 3.1 Ensuring wellbeing, equality and inclusion • 3.2 Raising attainment and achievement/Securing children's progress		Education Resources Themes sform Learning and hing/Implement CfE ing the Needs of all Learners', EC and Statutory Duties for Learning, Life and Work essional Learning ership (Change and ovement)
Key Actions (How)	Lead Person	Timescale		Comments
5.1 To encourage all staff to engage with research, especially Visible Learning and EEF research and share good practice to improve learning and teaching.	I Nicol/ B Lee / CLPL Group	May 2019		

5.2 To encourage staff to develop their teacher leadership and to engage in discussions relating to professional reading.	CLPL Group	May 2019	
5.3 To encourage staff to look inwards, outwards and forwards by arranging a 'Teachmeet' opportunity and visiting other schools.			
	B Lee/ R McGowan/ CLPL Group	May 2019	
5.4 To encourage all staff to engage in collaborative learning rounds to share good practice.	B Lee/ R McGowan/ CLPL Group	May 2019	
5.5 To investigate opportunities to develop Practitioner Enquiries to inform class, departmental and school improvement.	B Lee/ R McGowan/ CLPL Group	May 2019	
5.6 Continue to evaluate professional learning using HGIOS Quality Indicator 1.2 and How Good is OUR School?	B Lee/ R McGowan	May 2019	

Establishment Maintenance Improvement Planning

National Improvement Framework Key Priorities Improvement in attainment, particularly in literacy and numeracy; • Closing the attainment gap between the most and least disadvantaged children; Improvement in children and young people's health and wellbeing; and • Improvement in employability skills and sustained positive school leaver destinations for all young people. National Improvement Framework Key Drivers HGIOS 4 and Early Learning and Childcare Indicators **SLC Education Resources Themes** Transform Learning and 1.1 Self Evaluation for self-improvement ٠ School leadership Teaching/Implement CfE 1.2 Leadership for learning ٠ 1.3 Leadership of change • 1.4 Leadership and management of staff ٠ Teacher professionalism Meeting the Needs of all Learners', 1.5 Management of resources to promote equity ٠ **GIRFEC and Statutory Duties** 2.1 Safeguarding and child protection • Parental engagement • 2.2 Curriculum • 2.3 Learning teaching and assessment ٠ Assessment of children's progress 2.4 Personalised support • Skills for Learning, Life and Work • 2.5 Family learning • 2.6 Transitions • School improvement • 2.7 Partnership ٠ Professional Learning 3.1 Ensuring wellbeing, equality and inclusion • Performance information 3.2 Raising attainment and achievement/Securing children's progress Leadership (Change and 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning Improvement) Key Actions (from previous plans)

- 1. Continue the Merit System from S1 to S3 and continue to evaluate its success Graham Parry
- 2. Continue to embed Growth Mindset within the school Graham Parry
- 3. Continue to build business links/partnerships, careers education and work placements Alastair Gray
- 4. Continue to further develop opportunities for parental engagement SMT
- 5. Continue to develop the use of data to inform improvement planning SMT

Strategic Improvement Planning for Establishment Pupil Equity Fund Overview Allocation: £46,800

National Improvement Framework Key Priority

Closing the attainment gap between the most and least disadvantaged children.

Contextual analysis (what is the gap?):

In Lesmahagow High School, there are currently 578 pupils. Of these, 35% live within SIMD 1-3 and/or receive Free School Meals. These children are present in all stages and classes although there is a noticeably higher proportion in this year's S3. From our knowledge of our school community, we believe there are a number of children in S1-3 who are likely to be entitled to Free School Meals but have not claimed them this session. We are also aware that there are few children from across the school who are living within SIMD 1-3 but are in fact living in fairly affluent homes.

In order to analyse the attainment gap in Lesmahagow, we have used both raw data and information gathered in school in order to identify those pupils who will benefit from targeted support using our Pupil Equity Funding.

Whilst we are performing well across in all aspects compared to SLC and national averages, our analysis shows that children who receive free school meals are underperforming in reading, writing and listening/talking and numeracy at S3 and in numeracy in S2 and S3, with the largest gaps identified in reading and writing at S3. In addition, pupils in receipt of free school meals are also underperforming at all stages in numeracy.

We plan to target this through our priorities which focus the work of our Literacy and Numeracy interventions.

Intervention Theme	Organiser	Type of Intervention	Number in Targeted Group	Specific Intervention	What Will You Measure and Track to Evidence Impact?	Evaluative Statement (End of Program)
		Commercial	67			
Literacy	Learning & Teaching	Resources	approx.	Catch-up literacy	GL assessments and SNSAs.	
		Commercial	67			
Numeracy	Learning & Teaching	Resources	approx.	Catch-up numeracy	GL assessments and SNSAs.	
нwв	Learning & Teaching	Teaching Staff (extension to existing remit)	67 approx.	Nurture/ Health and wellbeing intervention, mental health awareness	Pupil surveys/ observations	